

November 27, 2013

Dear City College Community,

I want to provide a brief update on the important work and progress of our teams in designing a relevant, innovative and actionable strategic plan for City College. All four groups - Student Success, Academic Prosperity, Financial Health and Culture of Excellence - are continuing their regularly scheduled meetings to move their respective committees forward. I wish to thank all participants, made up of our faculty, staff and students, for the thoughtfulness, dedication and time they have given this significant effort.

Since the start of this process earlier this year, all teams have explored their designated areas, identified key issues and now are in the process of analyzing and vetting recommendations that will enhance City College's strengths and address the challenges in their particular areas, while simultaneously ensuring that the advances made in recent years continue unimpeded.

As a reminder, our Strategic Planning Committees are working on the following:

- Student Success is focusing on a multifaceted approach for strengthening support of City College students and improving student outcomes.
- The Academic Prosperity team is developing a blueprint for a dynamic academic planning process and creating multidisciplinary scholarship and research across the campus.
- Financial Health is targeting a detailed series of action steps to gain efficiencies in our operations and implement creative strategies to generate new revenue streams to support the future visions and strategic plan of the college.
- Culture of Excellence is aimed at enhancing the quality of life and creating a culture with a drive for excellence throughout City College.

Because this initiative is a work in progress, an important next step will include gaining broader campus input and perspectives to further shape the direction, thinking and work of the effort to date. To that end, group leaders will meet with the deans of the College and establish a methodology to obtain this broader involvement from the campus. In addition, utilization of our website to provide updated information about the process and progress will also be instituted. We expect the plan to be completed by mid-spring.

The senior leadership of City College remains fully committed to the strategic planning process and to the implementation of the recommendations generated by the thorough and inclusive feedback of the campus community. This process will result in a detailed blueprint that will map and measure our success in all of these areas that are key to the ongoing growth and success of City College.

I am very grateful for the continuous and unwavering commitment of all those involved in this important initiative.

Maurizio Trevisan
Provost